

# VOTE 1

## Office of the Premier

Operational budget	R 293 977 000
Remuneration of the Premier	R 763 000
<b>Total amount to be appropriated</b>	<b>R 294 740 000</b>
Responsible MEC	The Premier, Mr J. S. Ndebele
Administering department	Office of the Premier
Accounting officer	Director-General: Office of the Premier

### 1. Overview

#### Vision

The vision of the Office of the Premier is: *To be the professionally vibrant centre of government in KwaZulu-Natal.*

#### Mission statement

The mission of the department is to support the Premier in carrying out his constitutional and statutory duties. The department fulfils this mission primarily by:

- Professionally executing the departmental mandates;
- Co-ordinating and facilitating macro-provincial and other transversal issues and programmes;
- Promoting co-operative and good governance;
- Providing the highest quality of policy and legal analysis and advice;
- Creating policy relating to regulations, information and legislation; and
- Supporting the Executive branch of the provincial government in executing laws and policies.

#### Strategic objectives

Based on its re-focused mission and mandates, the department has identified the following strategic objectives:

- To provide administrative support service to the Premier, Executive Council and the Director-General – enhancing its legislative and oversight function in the province;
- To provide strategic direction across the province in terms of transversal and internal corporate issues – enhancing transformation in the public service in the province;
- To co-ordinate strategic planning and policy management, and ensure compliance with constitutional mandates – enhancing provincial economic growth;
- To provide a co-ordinating service to ensure compliance with constitutional obligations – emphasising development and Human Rights issues; and
- To promote and facilitate the implementation of strategic goals and provincial priorities, through driving the strategic projects identified and/or commissioned by the Premier and Cabinet.

### **Core functions**

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the roles of the Office of the Premier have been re-defined as follows:

- To support the Premier as the head of provincial government and Executive Council and its sub-structures, and ensure constitutional and legal compliance;
- To co-ordinate provincial policy and planning;
- To provide provincial leadership and inter-departmental co-ordination;
- To promote and develop relations with other spheres of government;
- To promote co-operative good governance;
- To provide transversal support services for human resource management, communications, information technology and legal services;
- To promote a culture of human rights consciousness and gender sensitivity across the province; and
- To create a provincial identity.

### **Legislative mandate**

The Office of the Premier occupies a pivotal and central position within the provincial government in KwaZulu-Natal. The key legislative mandates of the department are derived mainly from the following legislation:

- The Constitution of the Republic of South Africa, 1996 (schedules 4 and 5 and Chapters 6, 10 and 13)
- Public Service Act, 1994, as amended
- Public Finance Management Act, 1999, as amended
- National Treasury Financial Regulations, 2001, issued in terms of the PFMA
- KwaZulu-Natal Procurement Act, 2001
- Preferential Procurement Policy Framework Act, 2001
- National Youth Commission Act, 1996
- KwaZulu-Natal Youth Commission Act, 1998
- KwaZulu-Natal Commissions Act, 1999
- KwaZulu-Natal Gambling Act, 1996
- KwaZulu-Natal Heritage Act, 1997
- Regulation of Racing and Betting Ordinance, 1957
- Public Service Regulations, 2001
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Promotion of Access to Information Act, 2000
- Electronic Communications and Transactions Act, 2002
- State Information Technology Agency Act, 1999
- Promotion of Administrative Justice Act, 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Skills Development Act, 1998

## Challenges and developments

From the mandated functions detailed above, it is clear that the Office of the Premier plays a pivotal role in provincial government, rendering services mainly to other departments and government institutions.

The main challenge currently facing the department is the finalisation of its organisational structure. Once approved, the implementation of the recommended structure needs to be phased in over the MTEF period, within budgetary constraints.

As a result of reprioritisation within the department, various functions have been enhanced and certain projects have been identified to be implemented over the MTEF. Accordingly, the department amended its budget structure and has four programmes in 2006/07, namely Administration, Public Service Transformation, Macro Policy Development, Strategic Planning, Monitoring and Evaluation, and Special Programmes.

Due to tight fiscal constraints, some of the identified projects remain unfunded for the 2006/07 MTEF. The only way that these projects can be undertaken will be with the successful soliciting of donations and sponsorships, and the department therefore needs to forge strategic partnerships with the business sector.

## 2. Review of the current financial year – 2005/06

The Office of the Premier, as the centre of provincial government, is responsible for inter-departmental co-ordination, and for providing strategic guidance to departments with regard to provincial policy priorities. In carrying out these responsibilities, the department achieved the following outputs in 2005/06:

The KwaZulu-Natal Provincial Citizen's Charter was adopted and launched in 2005/06, with all public servants pledging their commitment to service excellence. In line with this, the Premier's Service Excellence Awards encourages provincial departments to improve their service delivery efforts.

In order to reclaim cultural heritage, the planning phase is in progress for the establishment of Multi-Media Centres.

With the revival of the Anti-Fraud and Corruption Committee, the Fraud and Corruption Strategy was formulated and circulated to provincial departments for comment.

In response to the Inter-governmental Relations Act, the Premier's Co-ordinating Forum proved to be invaluable in the engagement and communication of provincial and local government in order to enhance service delivery issues. Foreign inter-governmental relations were strengthened with numerous official visits abroad, and with the hosting of foreign dignitaries in the province.

Plans are underway for the establishment of the Provincial Public Service Training Academy to address the skills gap, and progress will be made with the funds that have been allocated to this project.

The process of developing a Nerve Centre as a province-wide computerised monitoring and evaluation system, a tool to assess the impact of all government programmes in the province, commenced in 2005/06.

In addition to planning and co-ordinating the celebration of days significant to human rights, women, disability and youth, a highlight of the human rights calendar was the 16 Days of Activism Campaign. The Human Rights unit also co-ordinated the summit held in respect of the elderly.

Good progress was made with the provincial Rationalisation of Laws project, with phases 1 to 3 complete in terms of the approved project plan. The next phase has commenced.

The Government Goes to the People Programme was implemented, and several *Izimbizo* took place. In addition, various awareness campaigns were undertaken, such as the State of the Province Address and the radio campaign against illegal firearms.

As part of a provincial government intervention programme, and in line with a Cabinet decision to assist cash-strapped soccer clubs in the province, the department agreed to offer financial support to the

professional clubs featuring in the Premier and Mvela Soccer leagues that are owned within the province. Subsequently, a transfer of R2 million was made to the Golden Arrows Soccer Club in 2005/06.

A number of projects were undertaken to assist provincial departments with human resource frameworks, customised policies and systems. These included the auditing of HR legal compliance and the alignment of various development programmes to the National Qualifications Framework. Six departments acquired a competency profiling system. In the area of organisational arrangements and job evaluation, assistance and advice was provided to four departments. Five departments fully implemented the Balance Scorecard, a further six departments are in different stages of implementation, while three are still in the initiating stage.

The scoping exercise and project approval is underway in respect of the development of a provincial Information and Communications Technology (ICT) information repository. The process of developing a fully functional provincial Geographical Information System (GIS) commenced, and the ICT Strategy is being drafted. It is anticipated that these projects will be completed by the end of 2005/06.

A provincial database of socio-economic issues is being developed and research is currently being conducted on an appropriate monitoring and evaluation system. A strategy to monitor implementation of the Provincial Growth and Development Strategy (PGDS) is being developed, in addition to a provincial research and development implementation plan for science and technology. Also, a document was produced on policy and strategic interventions in order to promote small enterprises and co-operatives.

### **3. Outlook for the coming financial year – 2006/07**

In the 2006/07 financial year and over the medium-term, the department intends achieving the following:

- To render administrative support to the Premier, Executive Council and Director-General in the legislative and oversight function;
- To render secretariat and decision support services to the Executive Council, clusters and key provincial committees by ensuring the timeous communication and implementation of all Cabinet Resolutions to all provincial role-players;
- To provide strategic direction across the province with regard to transversal corporate issues, by enhancing service delivery through facilitating and co-ordinating the centre of government;
- To provide strategic direction, leadership and advice in respect of human resources management by ensuring compliance with best practices and relevant human resource prescripts;
- To provide strategic information technology management, leadership and support by developing a provincial Information Communications Technology (ICT) Strategy;
- To provide legal and advisory support services to ensure compliance with the constitution and other relevant legal prescripts;
- To ensure integration, coherence and co-ordination of government communication with all stakeholders by ensuring compliance with the provincial Communication Strategy;
- To co-ordinate strategic planning and policy management, and ensure compliance with constitutional mandates with the implementation of the PGDS;
- To co-ordinate and facilitate Human Rights issues to ensure compliance to constitutional mandates;
- To promote inter-and intra-governmental relations to ensure sound co-operative governance;
- To co-ordinate and facilitate provincial socio-economic development through strategic provincial policy management, by the implementation of a monitoring and evaluation system;
- To promote and facilitate the implementation of strategic goals and provincial priorities through driving the identified strategic projects commissioned by the Premier and Cabinet;
- To manage the establishment of Multi-Media Centres; and
- To establish a Provincial Public Service Training Academy.

## 4. Receipts and financing

### 4.1 Summary of receipts and financing

Table 1.1 below gives the sources of funding used for the Office of the Premier over the seven-year period 2002/03 to 2008/09. The historical figures clearly show that the department consistently under-spent its budget. The department has recently aligned its strategic plan, budget and organisational structure, and it is anticipated that the spending trend of the department will improve as a result thereof, as is evident in the estimated actual for 2005/06.

**Table 1.1: Summary of receipts and financing**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
Provincial allocation	145,726	148,406	161,888	218,176	218,176	218,176	294,740	323,599	351,570
<b>Total receipts</b>	<b>145,726</b>	<b>148,406</b>	<b>161,888</b>	<b>218,176</b>	<b>218,176</b>	<b>218,176</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>
<b>Total payments</b>	<b>129,344</b>	<b>146,846</b>	<b>164,536</b>	<b>218,176</b>	<b>256,296</b>	<b>256,118</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>
Surplus/(Deficit) before financing	16,382	1,560	(2,648)	-	(38,120)	(37,942)	-	-	-
Financing									
of which									
Provincial roll-overs	2,714	3,760	37,996	-	33,720	33,720	-	-	-
Provincial cash resources	-	4,559	2,000	-	4,400	4,400	-	-	-
<b>Surplus/(deficit) after financing</b>	<b>19,096</b>	<b>9,879</b>	<b>37,348</b>	<b>-</b>	<b>-</b>	<b>178</b>	<b>-</b>	<b>-</b>	<b>-</b>

The KZN Peace and Good Governance Initiative, which previously formed part of Vote 15: Reconstruction and Development Programme, was incorporated into Vote 1 with effect from 2004/05. Due to the fact that the KZN Peace and Good Governance Initiative was a conditional grant, all related unspent funds were rolled over to the ensuing financial year, and this accounts for the amount of R38 million that is reflected as a roll-over in the 2004/05 financial year. Similarly, R31,9 million of the amount of R33,7 million rolled over in the 2005/06 adjusted budget relates to the unspent funds in respect of the KZN Peace and Good Governance Initiative.

The balance of the roll-over of R1,8 million comprises capital funds required for IT infrastructure and furniture for the new office building. Also included in the 2005/06 adjusted budget is an additional amount of R4,4 million in respect of *Izimbizo*.

The departmental budget is projected to increase sizeably from R294,7 million to R361,6 million over the 2006/07 MTEF.

### 4.2 Departmental receipts

Table 1.2 below contains an analysis of departmental receipts per main category. Details of these receipts are presented in Table 1.A in the *Annexure to Vote 1 – Office of the Premier*.

**Table 1.2: Details of departmental receipts**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
Tax receipts	95,336	143,393	157,532	152,726	152,726	204,854	195,955	205,752	220,154
Non-tax receipts	669	106	751	75	75	706	589	618	661
Sale of goods and services other than capital assets	669	106	863	75	75	706	589	618	661
Fines, penalties and forfeits									
Interest, dividends and rent on land	-	-	(112)	-	-	-	-	-	-
Transfers received									
Sales of capital assets	-	-	16,000	-	-	-	-	-	-
Financial transactions	-	-	(668)	-	-	80	-	-	-
<b>Total</b>	<b>96,005</b>	<b>143,499</b>	<b>173,615</b>	<b>152,801</b>	<b>152,801</b>	<b>205,640</b>	<b>196,544</b>	<b>206,370</b>	<b>220,815</b>

The Office of the Premier collects revenue mainly from casino taxes and levies, the bookmakers' tax in respect of horse-racing and gaming, and recoveries in respect of bookmakers licence renewals. Of these revenue sources, taxes levied on the horse-racing and betting and gaming industries comprise 99 per cent of total revenue collected.

It is not government policy to stimulate demand for gambling. Targets are set by the industry, which is strictly regulated, and therefore limited with regard to the manner in which it can market its products. Individual casinos and other sectors of the gambling industry, such as the totalisator, bookmakers, and national lottery, compete among themselves, and revenue share may fluctuate between individual casinos and other sectors. Revenue enhancement strategies can therefore only entail monitoring, to ensure that all gambling taxes that are due to the province are collected.

Due to the rationalisation of the air service, an amount of R16 million relating to the sale of an aircraft was collected in 2004/05, resulting in an increase in the revenue collected for that financial year. The revenue collected under the heading *Non-tax receipts* in 2005/06 relates primarily to the collection of housing rent recoveries and recoveries made in respect of advertisements placed in the government gazette.

The revenue estimates included under *Non-tax receipts* for the MTEF relate to bookmakers and turf clubs licence renewals, as well as temporary licence fees. Temporary bookmaker licences are issued to persons nominated by the licensed bookmaker to run the business for him temporarily, but are exactly the same as bookmaker licences in terms of compliance with the Regulation of Racing and Betting Ordinance, 1957.

The main revenue sources of the department are discussed briefly below:

***Tax receipts: Casino levies and taxes***

This revenue is received in terms of prescribed returns that are submitted on a monthly basis and are collected in accordance with the KwaZulu-Natal Gambling Act of 1996, as amended. A dedicated unit was formed within the KwaZulu-Natal Gambling Board to address the issue of illegal gambling in 2005/06, because illegal gambling operators do not pay gaming taxes and therefore displace custom from legal operators. As a result of the department's efforts in this regard, actual revenue collection in respect of casino taxes was estimated at R174,3 million in 2005/06, compared to the original estimate of R122,1 million, representing an over-collection of nearly 42 per cent.

In order to maximise revenue to the province, the intended roll-out of the 'route and site' industry in 2006/07 should eliminate illegal gambling, thereby broadening the regulated gambling market. The projections for the 2006/07 MTEF reflect this anticipated increase, and have been increased by 5 per cent and 7 per cent in 2007/08 and 2008/09, respectively. The national Central Electronic Monitoring System for limited payout gaming machines will monitor the KwaZulu-Natal 'route and site' industry, in collaboration with the Gambling Board.

***Tax receipts: Horse-racing and gaming***

This revenue is collected in respect of horse-racing and gaming, in terms of the Racing and Betting Ordinance, 1957. In 2002/03, reductions were made to the totalisator tax rate. These amendments had the effect of, firstly, changing the tax mechanism to a pure turnover tax and, secondly, reducing the effective tax rate. The reduction in the tax rate applicable to totalisator betting with effect from 1 April 2002 appears to have had the desired effect of stabilising the horse-racing and betting industry and, in fact, reversing its declining trend. This is evidenced by the increasing trend of revenue collected in 2005/06.

Revenue estimates for the period 2005/06 to 2008/09 were based on the average of actual collections over the past three financial years, and follow the increasing trend of revenue collection. Estimates were based on the following assumptions:

- Consolidation of the national tote resulting in larger pools and increasing the loyalty of local punters;
- Improved programming and scheduling of racing events;
- Inclusion of sports betting;
- Increased betting on overseas racing; and
- Exporting our racing product overseas.

In addition, the projections submitted by the Gold Circle Racing and Gaming Group for the MTEF period were taken into consideration, enabling more realistic estimates to be made.

## 5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification. Further details are given in Section 6 below, as well as in the *Annexure to Vote 1 – Office of the Premier*.

### 5.1 Key assumptions

The following general assumptions were made by the department in formulating the 2006/07 budget:

- Salary increases of 5.5 per cent for 2006/07, 4.8 per cent for 2007/08 and 4.5 per cent for 2008/09 were included to cater for the improvement in conditions of service;
- Due to budgetary constraints, it is anticipated that the filling of vacant posts will be phased in over the 2006/07 and 2007/08 financial years;
- It is assumed that the posts in terms of the Provincial Public Service Training Academy will be phased in over the MTEF period, with the majority of the posts being filled in 2006/07;
- In line with PSCBC Resolution No. 2 of 2004, a phased approach was implemented to extend the non-pensionable housing allowance to a maximum of R403 by 2009 for all employees, other than those currently receiving the benefit; and
- Provision was made for the Regional Service Council Levy up to 30 June 2006.

### 5.2 Additional allocation for the 2006/07 MTEF

Table 1.3 below shows the additional allocations that were approved in respect of the 2006/07 MTEF.

**Table 1.3: Summary of additional allocation for the 2006/07 MTEF**

R000	2006/07	2007/08	2008/09
<b>Increase/(decrease) in baseline allocation</b>	<b>63,950</b>	<b>81,262</b>	<b>92,269</b>
Secretarial services to Executive Council & key provincial committees	2,600	2,800	3,000
Soccer development (in & out-of school) in collaboration with SAFA	50,000	55,000	60,000
Capacitated employees - Provincial Public Service Training Academy	5,000	10,000	15,000
Gambling - Regulated Gambling Industry	6,350	13,462	14,269

The first item, namely “Secretarial services to the Executive Council and key provincial committees”, is directly related to the strategic objective of providing Cabinet secretariat services. In order to promote the Government Goes to the People Programme, additional funds were required for the Cabinet *Izimbizo* that have been planned.

Additional funding was provided for the co-ordination of soccer development (in- and out-of-school) in the province, in collaboration with the South African Football Association (SAFA) and the Department of Sport and Recreation.

An additional allocation was made in terms of the business plan for the establishment of the Provincial Public Service Training Academy. The establishment and operation of a centralised training institute will essentially increase the provincial government’s capacity to meet training and development needs at reduced costs, and will thus benefit all provincial departments transversally. Although R24 million was requested, only R5 million was allocated, due to fiscal constraints. The department was requested to review

the project costing and to provide additional motivation, but this information was submitted after the set deadline for the allocation of additional funds.

In order for the KwaZulu-Natal Gambling Board to become fully operational, and in order to be able to fulfil the strategic objectives of maximisation of revenue from a restructured gambling, gaming and betting industry, the Board required additional operational funding over the MTEF. The Board needs to fill posts on its establishment and implement monitoring and reporting mechanisms on the gaming and betting industry. The Board also intends to spearhead the transformation of horse-racing, for which additional funding was requested. The benefits of this funding include the promotion of tourism, employment and economic development in the province.

### 5.3 Programme summary

Table 1.4 below provides a summary of payments and budgeted estimates by programme over the MTEF. Vote 1 consists of four budget programmes that are linked to the core functions of the department, and these have been amended in line with the recent strategic planning process undertaken by the department. The historical data has also been adjusted in line with the new programme structure, for comparative purposes. A table reconciling the previous to the new programme structure is provided in Section 7.3.

Note that Programme 3: Macro Policy Development, Strategic Planning, Monitoring and Evaluation is abbreviated to MPD, Strategic Planning, Monitoring & Evaluation in the relevant tables from here onwards.

The category: Special Functions is not a programme, but caters for authorised write-offs by the department.

**Table 1.4: Summary of payments and estimates by programme**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
1. Administration	32,676	43,782	67,601	61,555	102,092	99,967	67,022	71,691	77,720
2. Public Service Transformation	16,627	26,486	27,783	33,568	34,032	33,253	41,390	46,908	53,957
3. MPD, Strategic Planning, Monitoring & Evaluation	3,242	6,476	5,251	6,740	6,280	6,072	6,944	7,291	7,681
4. Special Programmes	76,799	70,079	63,529	116,313	113,892	115,892	179,384	197,709	212,212
Special Functions	-	23	372	-	-	934	-	-	-
<b>Total</b>	<b>129,344</b>	<b>146,846</b>	<b>164,536</b>	<b>218,176</b>	<b>256,296</b>	<b>256,118</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>

Note: Programme 1 includes MEC remuneration payable as from 1 April 2005. Salary: R610,034. Car allowance: R152,509

Several new sub-programmes and business units have been introduced with effect from 2006/07, taking into account the recent reprioritisation and alignment processes. Also, the amount allocated to the rationalisation of the Air Service was available to fund new functions and enhance existing ones, such as the creation of a desk dealing with the Rights of Elderly Persons, Heritage and HIV and AIDS Integration.

The significant increase from 2004/05 to 2005/06 is in respect of an additional allocation of R50 million, R52,5 million and R55,1 million in 2005/06, 2006/07 and 2007/08, respectively, for the establishment of Multi-Media Centres.

The increase in the 2005/06 adjusted budget relates to a roll-over of R33,7 million from 2004/05, of which R31,9 million was in respect of the KZN Peace and Good Governance Initiative, and R1,8 million was for furniture and IT infrastructure for the new office building. In addition, an amount of R4,4 million was allocated in the 2005/06 adjusted budget in respect of *Izimbizo*.

Additional funds were allocated over the 2006/07 MTEF period in respect of the establishment of the Provincial Public Service Training Academy, in- and out-of-school soccer development, operational costs for the KwaZulu-Natal Gambling Board, as well as the Cabinet *Izimbizo* Programme, as discussed in Section 5.2 above.

## 5.4 Summary of economic classification

A summary of payments and estimates by economic classification is given in Table 1.5 below. This table shows that all expenditure categories follow an increasing trend over the MTEF period.

**Table 1.5: Summary of payments and estimates by economic classification**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>99,482</b>	<b>120,700</b>	<b>143,234</b>	<b>172,971</b>	<b>215,596</b>	<b>215,182</b>	<b>258,041</b>	<b>278,206</b>	<b>303,616</b>
Compensation of employees	40,674	47,542	58,425	82,377	74,989	74,931	94,435	101,701	109,360
Goods and services	58,808	73,135	84,437	90,594	140,607	139,317	163,606	176,505	194,256
Other	-	23	372	-	-	934	-	-	-
<b>Transfers and subsidies to:</b>	<b>24,943</b>	<b>21,703</b>	<b>17,614</b>	<b>41,911</b>	<b>33,216</b>	<b>33,268</b>	<b>32,090</b>	<b>40,469</b>	<b>43,041</b>
Local government	1,049	1,183	970	928	1,633	1,634	1,174	1,183	1,266
Non-profit institutions	655	695	1,012	1,213	14,713	14,688	1,088	1,127	1,207
Households	120	99	80	-	100	175	-	-	-
Other	23,119	19,726	15,552	39,770	16,770	16,771	29,828	38,159	40,568
<b>Payments for capital assets</b>	<b>4,919</b>	<b>4,443</b>	<b>3,688</b>	<b>3,294</b>	<b>7,484</b>	<b>7,668</b>	<b>4,609</b>	<b>4,924</b>	<b>4,913</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	4,796	4,372	3,672	3,134	7,324	7,508	4,389	4,693	4,666
Other	123	71	16	160	160	160	220	231	247
<b>Total</b>	<b>129,344</b>	<b>146,846</b>	<b>164,536</b>	<b>218,176</b>	<b>256,296</b>	<b>256,118</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>

The increase in *Compensation of employees* in the 2005/06 main budget can be ascribed to the restructuring that was undertaken in the department in the 2005/06 financial year. However, not all posts were filled as anticipated, accounting for the decrease in the 2005/06 adjusted budget and estimated actual amount. The identified savings were utilised in other areas.

*Goods and services* shows a substantial increase in the 2005/06 adjusted budget and estimated actual, largely due to the roll-over of funds in respect of the KZN Peace and Good Governance Initiative and funds in respect of the Multi-Media Centres, which will be paid on a claims basis as opposed to a transfer payment, as was originally intended. This accounts for the corresponding decrease in the category *Transfers and subsidies to: Other*. Further increases in *Goods and services* from 2006/07 onwards, compared to the 2005/06 main budget, are a result of the additional allocation made in respect of the Provincial Public Service Training Academy, as well as the Cabinet *Izimbizo* Programme.

The increase in *Transfers and subsidies to: Other* from 2006/07 onwards relates to additional funding allocated to the KwaZulu-Natal Gambling Board and the reprioritisation of funding to increase the transfer payment to *Amafa aKwaZulu-Natali*.

In the Premier's 2005/06 Budget Speech, funds were committed to various organisations, namely the Boy Scouts Federation, Girl Guides and *Gezibuso* Projects for the establishment of foster homes. This accounts for the significant increase in *Transfers and subsidies to: Non-profit institutions* in the 2005/06 adjusted budget.

## 5.5 Summary of expenditure by district municipal area

Table 1.6 below summarises departmental spending within district municipal areas. The department's service delivery takes place within the provincial government in the form of co-ordination and/or support activities, which are mostly centralised. Spending therefore occurs mainly within the uMgungundlovu district municipal area, as this is where the department's Head Office is stationed and most of the activities are managed from.

The amounts reflected against the other district municipality areas consist of the Regional Service Council Levy, municipal rates, as well as transfers to the relevant municipality in respect of museums.

The district municipal area of Umkhanyakude reflects no expenditure or budget allocation, due to the fact that no museums are located within this area.

**Table 1.6: Summary of expenditure and estimates by district municipal area**

District Municipal Area	Estimated Actual	Medium-term estimates		
		2006/07	2007/08	2008/09
<b>R000</b>	<b>2005/06</b>			
eThekweni	99	124	132	139
Ugu	91	124	132	142
uMgungundlovu	255,413	293,787	322,586	350,487
Uthukela	159	221	234	249
Umzinyathi	90	124	132	142
Amajuba	45	62	66	71
Zululand	47	62	66	71
Umkhanyakude	-	-	-	-
uThungulu	88	124	132	142
Ilembe	44	62	66	71
Sisonke	42	50	53	56
<b>Total</b>	<b>256,118</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>

## 5.6 Transfers to public entities

The Office of the Premier exercises control over two public entities, namely the KwaZulu-Natal Gambling Board and *Amafa aKwaZulu-Natali*. A financial summary in respect of each public entity is presented in the *Annexure to Vote 1 – Office of the Premier*.

The main objective of the Gambling Board is to ensure that all gambling authorised under the Act is conducted in a manner that promotes the integrity of the horse-racing, betting and gaming industry. In addition, the Board promotes the province's objective to develop the industry as a vehicle for the promotion of tourism, employment creation and economic development in KwaZulu-Natal.

In 2004/05, the administration of the public entity *Amafa aKwaZulu-Natali* was transferred from the Department of Education to the Office of the Premier. This statutory body is responsible for administering the heritage conservation on behalf of the provincial government of KwaZulu-Natal.

The main objectives of this entity are to promote awareness of the significance and value of cultural heritage resources, while ensuring that cultural heritage management is integrated into economic, social and environmental activities in the province. Furthermore, the entity is responsible for supporting cultural tourism in the province, ensuring conservation and management of the full diversity of cultural heritage resources, including the sustainable and equitable use thereof and public access thereto.

Each of the above entities operates as an independent public entity reporting to the Office of the Premier in terms of the prescripts of the Public Finance Management Act, 1999, and Treasury Regulations.

Table 1.7 below illustrates transfers made to these public entities over the seven-year period under review.

**Table 1.7: Summary of departmental transfers to public entities**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
KwaZulu-Natal Gambling Board	8,546	6,750	5,000	5,190	5,190	5,190	11,851	19,238	20,449
Amafa aKwaZulu-Natali	7,623	10,000	10,200	33,644	10,644	10,644	17,283	18,147	19,291
<b>Total</b>	<b>16,169</b>	<b>16,750</b>	<b>15,200</b>	<b>38,834</b>	<b>15,834</b>	<b>15,834</b>	<b>29,134</b>	<b>37,385</b>	<b>39,740</b>

The increase in the transfer to the KwaZulu-Natal Gambling Board in the 2006/07 MTEF relates to additional funding for operational costs.

The 2005/06 main budget in respect of the public entity *Amafa aKwaZulu-Natali* is higher than the budget in both prior and ensuing years, because it includes funds in respect of the Multi-Media Centre projects which are to be paid by the department on a claim-back basis in future (from *Goods and services*). This accounts for the decrease in the 2005/06 adjusted budget and estimated actual amount. The 2006/07 allocation to the public entity increases in 2006/07, in line with the decision to transfer additional funds for operational costs to manage the Multi-Media Centre projects.

## 5.7 Transfers to other entities

Table 1.8 below reflects departmental transfers to other entities.

In 2005/06, the department made donations to various organisations in line with the Premier's 2005/06 Budget Speech, as reflected in the 2005/06 adjusted budget and estimated actual columns. These organisations include the Boy Scouts Movement, Girl Guides Association and *Gezubuso* Projects, as mentioned in Section 5.4 above.

**Table 1.8: Summary of departmental transfers to other entities**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06		
Boy Scout Movement	-	-	-	-	6,000	6,000	-	-	-
Girls Guide Association	-	-	-	-	6,000	6,000	-	-	-
Gezubuso Projects	-	-	-	-	1,500	1,500	-	-	-
<b>Total</b>	-	-	-	-	13,500	13,500	-	-	-

## 5.8 Transfers to local government

Table 1.9 provides a summary of transfers to municipalities, by categories A, B and C, while Table 1.10 illustrates the same transfers by grant name. The transfers comprise payments in respect of the Regional Service Council Levy, municipal rates, and subsidies to municipalities in respect of Museum Services.

**Table 1.9: Summary of departmental transfers to local government by category**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06		
Category A	102	127	114	8	8	8	124	132	139
Category B	844	941	754	810	1,430	1,394	988	1,051	1,127
Category C	103	115	102	110	195	232	62	-	-
Unallocated/unclassified	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,049</b>	<b>1,183</b>	<b>970</b>	<b>928</b>	<b>1,633</b>	<b>1,634</b>	<b>1,174</b>	<b>1,183</b>	<b>1,266</b>

**Table 1.10: Summary of departmental transfers to local government by grant name**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06		
Regional Service Council Levy	105	120	106	118	203	203	62	-	-
Subsidies to Museums	944	1,063	864	810	810	810	1,112	1,183	1,266
Municipal Rates	-	-	-	-	620	251	-	-	-
<b>Total</b>	<b>1,049</b>	<b>1,183</b>	<b>970</b>	<b>928</b>	<b>1,633</b>	<b>1,264</b>	<b>1,174</b>	<b>1,183</b>	<b>1,266</b>

The estimated actual for 2005/06 includes a once-off payment in respect of municipal rates towards the initial purchase and transfer costs of the new office building. The municipal rates over the MTEF period will be borne by the Department of Works.

More detailed information on departmental transfers to local government by transfer/grant type, category and municipality is presented in the *Annexure to Vote 1 – Office of the Premier*.

## 6. Programme description

The services rendered by this department are categorised under four programmes, the details of which are discussed below. The payments and estimates for each programme are summarised in terms of the economic classification, details of which are given in the *Annexure to Vote 1 – Office of the Premier*.

## 6.1 Programme 1: Administration

The purpose of this programme is to render support to the Premier as Executing Authority, and the Head of the Department in managing the Office of the Premier, by providing departmental corporate services. The sub-programme: Finance and Corporate Services comprises the bulk of the budget allocated to this programme.

Tables 1.11 and 1.12 below reflect a summary of payments and estimates relating to this programme for the financial years 2002/03 to 2008/09.

**Table 1.11: Summary of payments and estimates - Programme 1: Administration**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06	2006/07	2007/08
Personal Office of the Premier	7,660	8,227	16,339	15,016	21,876	23,099	15,631	16,412	17,368
DG Support Services	5,784	11,151	11,529	11,128	11,097	10,095	14,584	15,373	16,298
Communication	2,034	4,721	10,901	4,885	10,290	8,644	5,287	5,551	5,860
Finance and Corporate Services	14,037	16,970	19,705	23,553	22,217	22,495	24,337	26,803	30,205
KZN Peace and Good Governance Initiative	-	-	5,754	-	31,919	31,919	-	-	-
Inter and Intra Government Relations	3,161	2,713	3,373	6,973	4,693	3,715	7,183	7,552	7,989
<b>Total</b>	<b>32,676</b>	<b>43,782</b>	<b>67,601</b>	<b>61,555</b>	<b>102,092</b>	<b>99,967</b>	<b>67,022</b>	<b>71,691</b>	<b>77,720</b>

**Table 1.12: Summary of payments and estimates by economic classification - Programme 1: Administration**

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06	2006/07	2007/08
<b>Current payments</b>	<b>30,693</b>	<b>41,466</b>	<b>66,795</b>	<b>59,574</b>	<b>85,434</b>	<b>83,214</b>	<b>64,879</b>	<b>69,600</b>	<b>75,482</b>
Compensation of employees	19,808	23,421	29,357	37,248	34,966	35,478	41,074	43,232	45,365
Goods and services	10,885	18,045	37,438	22,326	50,468	47,736	23,805	26,368	30,117
Other	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>400</b>	<b>596</b>	<b>42</b>	<b>591</b>	<b>14,843</b>	<b>14,918</b>	<b>587</b>	<b>589</b>	<b>630</b>
Local government	81	568	25	55	719	719	26	-	-
Non-profit institutions	-	-	-	-	13,500	13,500	-	-	-
Households	-	28	17	-	88	144	-	-	-
Other	319	-	-	536	536	555	561	589	630
<b>Payments for capital assets</b>	<b>1,583</b>	<b>1,720</b>	<b>764</b>	<b>1,390</b>	<b>1,815</b>	<b>1,835</b>	<b>1,556</b>	<b>1,502</b>	<b>1,608</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1,583	1,720	764	1,390	1,815	1,835	1,556	1,502	1,608
Other	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>32,676</b>	<b>43,782</b>	<b>67,601</b>	<b>61,555</b>	<b>102,092</b>	<b>99,967</b>	<b>67,022</b>	<b>71,691</b>	<b>77,720</b>

Unspent funds of R31,9 million relating to the KZN Peace and Good Governance Initiative were rolled over from 2004/05, and are included in the category *Goods and services* in the 2005/06 adjusted budget. It is intended that these funds will be fully utilised during the 2005/06 financial year.

The increase in the sub-programme: Personal Office of the Premier in the 2005/06 adjusted budget and estimated actual is mainly due to the additional allocation of R4,4 million in respect of the *Izimbizo*.

The increase in the Communication sub-programme in the 2005/06 adjusted budget is as a result of the reprioritisation of savings to this sub-programme, in order to defray spending pressures relating to various media campaigns and marketing strategies.

The Inter and Intra Government Relations sub-programme shows an increase from 2005/06 onwards largely because of an expected upgrade and increase in the post establishment of this unit, which is tasked to promote international co-operative ventures and relations with international governments.

Funds that were committed to various entities in the Premier's 2005/06 Budget Speech, as mentioned in Section 5.4, are reflected against *Transfers and subsidies to: Non-profit institutions* in the 2005/06 adjusted budget and estimated actual.

## 6.2 Programme 2: Public Service Transformation

The purpose of this programme is to co-ordinate the transformation of the public service, by providing transversal human resource systems, transversal legal advisory and support services, monitoring progress in terms of service delivery, as well as providing the necessary instrument to inculcate a culture of service delivery and facilitate the implementation thereof.

The objectives of Programme 2: Public Service Transformation are as follows:

- To co-ordinate and monitor the customisation, development and implementation of human resource policies, systems, programmes and plans for the province;
- To monitor and co-ordinate service delivery by the provincial government as a whole, in order to realise integrated and ethically oriented delivery of services among all; and
- To provide transversal legal services including the capacitating of Cabinet, Cabinet Clusters, Ministries and departments in legal matters.

Tables 1.13 and 1.14 below summarise payments and budgeted estimates relating to Programme 2.

**Table 1.13: Summary of payments and estimates - Programme 2: Public Service Transformation**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
State Law Advisory Services	5,239	6,342	7,243	7,554	8,831	8,252	9,668	8,890	9,366
Human Resource Management	11,388	20,144	20,540	23,119	22,306	22,189	28,671	34,815	41,213
Service Delivery Improvement	-	-	-	2,895	2,895	2,812	3,051	3,203	3,378
<b>Total</b>	<b>16,627</b>	<b>26,486</b>	<b>27,783</b>	<b>33,568</b>	<b>34,032</b>	<b>33,253</b>	<b>41,390</b>	<b>46,908</b>	<b>53,957</b>

**Table 1.14: Summary of payments and estimates by economic classification - Programme 2: Public Service Transformation**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>16,006</b>	<b>24,858</b>	<b>27,326</b>	<b>33,018</b>	<b>33,486</b>	<b>32,744</b>	<b>40,664</b>	<b>45,907</b>	<b>53,242</b>
Compensation of employees	10,887	14,758	16,904	23,084	21,360	21,113	29,062	31,826	35,169
Goods and services	5,119	10,100	10,422	9,934	12,126	11,631	11,602	14,081	18,073
Other	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>219</b>	<b>1,109</b>	<b>449</b>	<b>435</b>	<b>461</b>	<b>444</b>	<b>151</b>	<b>185</b>	<b>198</b>
Local government	85	379	49	35	61	62	18	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	71	48	-	-	-	-	-	-
Other	134	659	352	400	400	382	133	185	198
<b>Payments for capital assets</b>	<b>402</b>	<b>519</b>	<b>8</b>	<b>115</b>	<b>85</b>	<b>65</b>	<b>575</b>	<b>816</b>	<b>517</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	402	519	8	115	85	65	575	816	517
Other	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>16,627</b>	<b>26,486</b>	<b>27,783</b>	<b>33,568</b>	<b>34,032</b>	<b>33,253</b>	<b>41,390</b>	<b>46,908</b>	<b>53,957</b>

The State Law Advisory Services sub-programme increases from 2004/05 onwards, mainly as a result of the Rationalisation of Laws Project.

The increase in the sub-programme: Human Resource Management over the MTEF is largely attributable to the additional funding that was allocated in respect of the Provincial Public Service Training Academy. This also accounts for the increase in the *Goods and services* budget from 2006/07 onwards.

The increase in the *Goods and services* allocation in the 2005/06 adjusted budget and estimated actual is mainly as a result of the expenses incurred in respect of the Rationalisation of Laws Project, as well as the Premier's Good Governance Excellence Awards.

The Service Delivery Improvement sub-programme is a new unit that was created to improve provincial and departmental service delivery, in line with the strategic direction of the province. This unit was capacitated and became operational with effect from the 2005/06 financial year, and hence no expenditure is reflected for the prior years.

The increase in *Compensation of employees* in the 2005/06 financial year is largely due to the capacitation of units and the filling of key positions.

The category *Transfers and subsidies to: Other* decreases in 2006/07, because of the transfer of the budget for the Workmen's Compensation Commissioner to the Human Resource Support unit in Programme 1.

The increase in *Machinery and equipment* from the 2006/07 financial year onwards relates to the additional funding for furniture and training equipment for the Provincial Public Service Training Academy.

### Service delivery measures

Table 1.15 illustrates service delivery measures pertaining to Programme 2: Public Service Transformation.

The service delivery outputs have been revised in terms of the realignment and refocus of the department. The outputs reflected are those that contribute significantly towards meeting the department's strategic objectives.

The output of the Human Resource Management sub-programme has been amended in line with the approval of the additional funding for the Provincial Public Service Training Academy. The other service delivery measures have been refined in order to make them more meaningful.

**Table 1.15: Service delivery measures - Programme 2: Public Service Transformation**

Output type	Performance measures	Performance targets	
		2005/06 Est. Actual	2006/07 Estimate
<b>1. State Law Advisory Services</b>			
A finalised Statute Book For the KZN Province complying with the Constitution and national legislation	Phases of the project completed timeously per project plan	Phase 4 to 6 of the rationalisation of laws project completed by 31 March 2006	Phases 7 to 11 of the rationalisation of laws project completed by 31 March 2007
<b>2. Human Resource Management</b>			
Capacitation of public servants in the provincial administration	Number of employees capacitated	2 000 employees capacitated	3 000 employees capacitated
<b>3. Service Delivery Improvement</b>			
Provincial Citizen's Charter and Change Engagement Programme	Number of customer satisfaction surveys	1 customer satisfaction survey and the launch of the Citizens Charter by 31 March 2006	Rollout of Batho Pele Change Engagement programme and launch of the Provincial Fraud and Corruption Management Campaign by 31 March 2007

### 6.3 Programme 3: MPD, Strategic Planning, Monitoring and Evaluation

This programme comprises three sub-programmes, namely Macro Policy Development and Strategic Planning, Policy Implementation, Monitoring and Evaluation, and HIV and AIDS Integration.

The purpose of the programme is to formulate, co-ordinate and develop provincial policy and programmes, including socio-economic development, as well as to co-ordinate provincial strategic planning processes. This programme aims to:

- Realise the existence of functional public policy and strategic planning and processes for the province;
- Improve government's performance by effective information, monitoring and evaluation of strategic government programmes;
- Ensure the implementation of a comprehensive, integrated HIV and AIDS and employee wellness response strategy in KwaZulu-Natal; and

- Provide policy advice and support to the Premier, Cabinet, Director-General as well as provincial departments.

Tables 1.16 and 1.17 below provide a summary of payments and estimates for these three sub-programmes over the MTEF period.

**Table 1.16: Summary of payments and estimates - Programme 3: MPD, Strategic Planning, Monitoring & Evaluation**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
Macro Policy Development and Strategic Planning	3,242	4,536	4,167	3,978	3,718	3,594	4,060	4,263	4,488
Policy Implementation, Monitoring and Evaluation	-	-	-	2,762	1,962	1,878	2,884	3,028	3,193
HIV and AIDS Integration	-	1,940	1,084	-	600	600	-	-	-
<b>Total</b>	<b>3,242</b>	<b>6,476</b>	<b>5,251</b>	<b>6,740</b>	<b>6,280</b>	<b>6,072</b>	<b>6,944</b>	<b>7,291</b>	<b>7,681</b>

**Table 1.17: Summary of payments and estimates by economic classification - Prog. 3: MPD, Strategic Planning, Monitoring & Eval.**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>3,232</b>	<b>6,202</b>	<b>5,243</b>	<b>6,732</b>	<b>6,270</b>	<b>6,062</b>	<b>6,940</b>	<b>7,291</b>	<b>7,681</b>
Compensation of employees	2,625	3,506	2,979	5,452	4,591	4,496	5,725	6,016	6,317
Goods and services	607	2,696	2,264	1,280	1,679	1,566	1,215	1,275	1,364
Other	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>10</b>	<b>94</b>	<b>8</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>4</b>	<b>-</b>	<b>-</b>
Local government	10	94	8	8	10	10	4	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>-</b>	<b>180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	180	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>3,242</b>	<b>6,476</b>	<b>5,251</b>	<b>6,740</b>	<b>6,280</b>	<b>6,072</b>	<b>6,944</b>	<b>7,291</b>	<b>7,681</b>

The sub-programme: Policy Implementation, Monitoring and Evaluation is newly created, and its outputs include the finalisation and implementation of the PGDS and the development and implementation of a Strategic Information Management System to measure the impact of all government programmes and interventions.

The HIV and AIDS Integration unit has been included to confirm the commitment to the management of HIV and AIDS in the province. It was originally intended that this unit would be capacitated with effect from 2006/07 by transferring the provincial AIDS Action Unit from the Department of Health. However, recent developments indicate that this function will remain with the Department of Health, and hence no provision has been made in this regard for the 2006/07 MTEF.

The increase in *Compensation of employees* from 2005/06 onwards is indicative of the creation of the Policy Implementation, Monitoring and Evaluation unit, and the strengthening of the Macro Policy Development and Strategic Planning unit.

The decrease in *Goods and services* in the 2005/06 main budget can largely be attributed to the fact that the HIV and AIDS Integration unit was not budgeted for in that year. Spending in respect of this unit was included in the two prior years, and an amount was provided in terms of the 2005/06 adjusted budget. A decision regarding the capacitation of this unit in 2006/07 will be made, once the issue of the transfer of the function from Department of Health has been resolved.

## Service delivery measures

Table 1.18 below provides information on the service delivery measures pertaining to the sub-programmes within Programme 3: MPD, Strategic Planning, Monitoring and Evaluation.

**Table 1.18 : Service delivery measures – Programme 3: MPD, Strategic Planning, Monitoring and Evaluation**

Output type	Performance measures	Performance targets	
		2005/06 Est. Actual	2006/07 Estimate
<b>1. Macro Policy Development &amp; Strategic Planning</b>			
PGDS document that promotes the reduction of poverty and inequality in the province, creation of jobs that result in an integrated economy	Finalised comprehensive and useable PGDS framework for the province.	Completed assessment of the PGDS and the alignment of IDPs and the National Spatial Development Perspective to be completed by 31 March 2006.	Align the Provincial Spatial Development Framework by 31 March 2007
<b>2. Policy Implementation, Monitoring &amp; Evaluation</b>			
A province wide monitoring and evaluation system in place	A comprehensive, transparent and electronically managed monitoring and evaluation system that generates reports to improve government.	Conceptualisation and audit of the monitoring and evaluation system in the province to be completed 31 March 2006	Finalisation and rollout of the monitoring and evaluation system to be completed by the end March 2007
<b>3. HIV and AIDS Integration</b>			
Provincial implementation plan for HIV and Aids	An approved integrated implementation plan on provincial transversal programmes and projects approved by Cabinet and Mexco	Establish HIV and AIDS component within the Office of the Premier by 31 March 2006	Develop an integrated provincial HIV and AIDS Plan by 31 March 2007 approved by Cabinet and Mexco.

**6.4 Programme 4: Special Programmes**

The purpose of this programme is to manage strategic projects as identified by the Premier and the Provincial Executive, in order to:

- Promote and facilitate the implementation of provincial priorities and strategic goals;
- Co-ordinate and promote the utilisation of science and technology for development in the province;
- Co-ordinate provincial information technology; and
- Ensure compliance with constitutional obligations on development and human rights issues.

There are three sub-programmes supporting this programme, namely Priority Programmes, Provincial Information Technology and Science and Technology, as well as Human Rights.

Tables 1.19 and 1.20 below summarise payments and estimates relating to Programme 4: Special Programmes from 2002/03 to 2008/09.

**Table 1.19: Summary of payments and estimates - Programme 4: Special Programmes**

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
Priority Programmes	57,604	47,426	32,575	85,003	83,973	82,955	144,912	161,509	173,630
Provincial IT, Science and Technology	13,710	18,629	21,173	23,265	20,244	20,084	24,852	26,128	27,886
Human Rights	5,485	4,024	9,781	8,045	9,675	12,853	9,620	10,072	10,696
<b>Total</b>	<b>76,799</b>	<b>70,079</b>	<b>63,529</b>	<b>116,313</b>	<b>113,892</b>	<b>115,892</b>	<b>179,384</b>	<b>197,709</b>	<b>212,212</b>

Table 1.20: Summary of payments and estimates by economic classification - Programme 4: Special Programmes

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06	2006/07	2007/08
<b>Current payments</b>	<b>49,551</b>	<b>48,151</b>	<b>43,498</b>	<b>73,647</b>	<b>90,406</b>	<b>92,228</b>	<b>145,558</b>	<b>155,408</b>	<b>167,211</b>
Compensation of employees	7,354	5,857	9,185	16,593	14,072	13,844	18,574	20,627	22,509
Goods and services	42,197	42,294	34,313	57,054	76,334	78,384	126,984	134,781	144,702
Other	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>24,314</b>	<b>19,904</b>	<b>17,115</b>	<b>40,877</b>	<b>17,902</b>	<b>17,896</b>	<b>31,348</b>	<b>39,695</b>	<b>42,213</b>
Local government	873	142	888	830	843	843	1,126	1,183	1,266
Non-profit institutions	655	695	1,012	1,213	1,213	1,188	1,088	1,127	1,207
Households	120	-	15	-	12	31	-	-	-
Other	22,666	19,067	15,200	38,834	15,834	15,834	29,134	37,385	39,740
<b>Payments for capital assets</b>	<b>2,934</b>	<b>2,024</b>	<b>2,916</b>	<b>1,789</b>	<b>5,584</b>	<b>5,768</b>	<b>2,478</b>	<b>2,606</b>	<b>2,788</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	2,811	1,953	2,900	1,629	5,424	5,608	2,258	2,375	2,541
Other	123	71	16	160	160	160	220	231	247
<b>Total</b>	<b>76,799</b>	<b>70,079</b>	<b>63,529</b>	<b>116,313</b>	<b>113,892</b>	<b>115,892</b>	<b>179,384</b>	<b>197,709</b>	<b>212,212</b>

The decrease in the sub-programme: Priority Programmes in 2004/05 relates to the rationalisation of the air service and the fact that payments were no longer made in terms of the SA Airlink contract. The increase from 2005/06 onwards can be attributed to the increased allocation in respect of the Heritage function, as mentioned in Section 5.3 above. The substantial increase over the 2006/07 MTEF is largely due to the additional allocation in respect of in and out-of-school soccer development, in collaboration with SAFA and the Department of Sport and Recreation, as explained in Section 5.2.

The significant increase against the Human Rights sub-programme from 2004/05 onwards is in line with the increased emphasis on human rights issues. The costs associated with the Human Rights campaigns, including the Provincial Human Rights Forum, the South African Women in Dialogue and National Human Rights Day, are reflected in the increase in the 2005/06 adjusted budget and estimated actual columns.

*Compensation of employees* increases markedly in 2004/05, largely due to the upgrade of the Human Rights unit and the filling of additional posts. The increase in 2005/06 is as a result of the capacitation of the units within the programme, and the appointment of staff in key positions, whereas a portion of the additional funding in respect of soccer development contributes towards the increase over the MTEF.

*Goods and services* reflects an increase in the 2005/06 main budget, mainly as a result of additional funding for the Multi-Media Centres, which were scheduled to start in 2005/06. The 2005/06 adjusted budget reflects a further increase because of the change in the payment mechanism in respect of the establishment of the Multi-Media Centres, from transfer payments to direct payments. There is a corresponding decrease in the *Transfers and subsidies to: Other* classification. The additional soccer development funding is the main reason for the substantial increase in *Goods and services* over the MTEF.

The increase in *Transfers and subsidies to: Other* from 2006/07 onwards relates to an additional allocation in respect of the KZN Gambling Board, and the increase in the transfer to *Amafa aKwaZulu-Natali* to cover operational expenditure.

The increase in *Machinery and equipment* in the 2005/06 financial year can be attributed to the installation of IT infrastructure and the purchase of machinery and equipment in respect of the new office building. The funds that were budgeted for the Provincial Information Technology Unit will also be utilised to purchase technical equipment, and furnish the new Cabinet meeting room. It is anticipated that the purchases in respect of the office building will be finalised in the 2005/06 financial year.

### Service delivery measures

Table 1.21 provides information on service delivery measures pertaining to Programme 4. The service delivery information has been amended in line with the departmental priorities and approved allocation, and the outputs now contribute significantly towards meeting the department's strategic objectives.

The Multi-Media Centre projects were approved by Cabinet, and constitute a large portion of the sub-programme's budget. Furthermore, increased emphasis is being placed on the use of information technology to facilitate improved service delivery and co-ordination between departments.

**Table 1.21: Service delivery measures - Programme 4: Special Programmes**

Output type	Performance measures	Performance targets	
		2005/06 Est. Actual	2006/07 Estimate
<b>1. Priority Programmes</b>			
Fully functional Multi-Media Centres	Completion of all phases for the construction of the Multi-Media Centres by 31 December 2008.	Planning Phase for the Ophathe Multi-Media Centre to be completed by 31 March 2006.  Completed pre-requisition phase for the Stainbank Multi-Media Centre by 31 March 2006	Ophathe Multi-Media Centre to be completed by 31 March 2007  Completed 40 % of the construction of the Stainbank Multi-Media Centre by 31 March 2007
<b>2. Provincial IT, Science and Technology</b>			
An implemented Provincial Information and Communication Technology (ICT) strategy	Number of departments in which the provincial ICT strategy has been successfully implemented	Complete scoping exercise (Phase 0) with 15 departments, obtain approval of project, and develop provincial ICT information repository	Complete phases 1 to 5 with 15 departments, develop the Master Systems Plan (MSP) and finalise provincial ICT Strategy by 31 March 2007.
<b>3. Human Rights</b>			
Capacitation workshops on the Human Rights based approach to service delivery at district municipalities and provincial depts	Number of workshops with district municipalities, government departments and communities	9 workshops held by 31 March 2006	7 workshops held by 31 March 2007
Raising awareness, advocating and lobbying	Number of events per year significant to Human Rights	8 events on Human Rights held by the 31 March 2006	8 events on Human Rights held by the 31 March 2007

## 7. Other programme information

### 7.1 Personnel numbers and costs

Tables 1.22 and 1.23 below reflect the personnel estimates pertaining to the Office of the Premier, per programme, as well as a further breakdown of categories of personnel, as at 31 March 2002 to March 2008.

The figures that are reflected in Table 1.23 in respect of the Human Resource component are based on the internal human resource support, and do not take into account transversal functions. The finance component incorporates Financial Management Services, Supply Chain Management and associated services.

The revised organisational structure is still subject to review and approval. Delays were experienced in filling of vacant posts during 2002/03 and 2003/04, due to the moratorium on the filling of vacant posts until staff from a national excess list had been absorbed into departments. Moreover, a departmental moratorium was placed on the filling of vacant posts during the 2004/05 financial year, until such time as the organisational review undertaken by DPSA was completed.

**Table 1.22: Personnel numbers and costs per programme**

Personnel numbers	As at	As at	As at	As at	As at	As at	As at
	31 March 2002	31 March 2003	31 March 2004	31 March 2005	31 March 2006	31 March 2007	31 March 2008
1: Administration	96	108	116	138	155	215	215
2: Public Service Transformation	48	54	58	69	78	109	109
3: MPD, Strategic Planning, Monitoring and Evaluation	27	29	32	38	42	59	60
4: Special Programmes	48	54	58	68	78	105	105
<b>Total</b>	<b>219</b>	<b>245</b>	<b>264</b>	<b>313</b>	<b>353</b>	<b>488</b>	<b>489</b>
Total personnel cost (R000)	38,067	40,674	47,542	58,425	74,931	94,435	101,701
Unit cost (R000)	174	166	180	187	212	194	208

Table 1.23: Details of departmental personnel numbers and costs

	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
							2006/07	2007/08	2008/09
<b>Total for department</b>									
Personnel numbers (head count)	245	264	313	402	353	353	488	489	489
Personnel cost (R'000)	40,674	47,542	58,425	82,377	74,989	74,931	94,435	101,701	109,360
<b>Human resources component</b>									
Personnel numbers (head count)	9	9	11	11	11	11	16	16	16
Personnel cost (R'000)	1,229	1,426	1,753	2,645	2,196	2,175	2,712	2,848	2,990
Head count as % of total for department	3.67	3.41	3.51	2.74	3.12	3.12	3.28	3.27	3.27
Personnel cost as % of total for department	3.02	3.00	3.00	3.21	2.93	2.90	2.87	2.80	2.73
<b>Finance component</b>									
Personnel numbers (head count)	48	48	59	69	69	69	70	70	70
Personnel cost (R'000)	5,694	6,656	8,180	10,997	11,091	10,481	13,039	13,724	14,410
Head count as % of total for department	19.59	18.18	18.85	17.16	19.55	19.55	14.34	14.31	14.31
Personnel cost as % of total for department	14.00	14.00	14.00	13.35	14.79	13.99	13.81	13.49	13.18
<b>Full time workers</b>									
Personnel numbers (head count)	232	241	269	368	321	321	467	468	468
Personnel cost (R'000)	39,673	45,989	51,510	73,089	66,145	64,145	87,287	93,261	99,719
Head count as % of total for department	94.69	91.29	85.94	91.54	90.93	90.93	95.70	95.71	95.71
Personnel cost as % of total for department	97.54	96.73	88.16	88.73	88.21	85.61	92.43	91.70	91.18
<b>Part-time workers</b>									
Personnel numbers (head count)	11	22	22	16	16	16	16	16	16
Personnel cost (R'000)	976	1,540	830	816	816	816	816	816	816
Head count as % of total for department	4.49	8.33	7.03	3.98	4.53	4.53	3.28	3.27	3.27
Personnel cost as % of total for department	2.40	3.24	1.42	0.99	1.09	1.09	0.86	0.80	0.75
<b>Contract workers</b>									
Personnel numbers (head count)	2	1	22	18	16	16	5	5	5
Personnel cost (R'000)	25	13	6,085	8,472	8,028	8,028	3,832	4,024	4,225
Head count as % of total for department	0.82	0.38	7.03	4.48	4.53	4.53	1.02	1.02	1.02
Personnel cost as % of total for department	0.06	0.03	10.42	10.28	10.71	10.71	4.06	3.96	3.86

The *Compensation of employees* budget is based on the assumption that the filling of vacant posts will commence and be finalised in 2007/08, resulting in an increase in personnel costs over the MTEF period.

Contract employees are made up of the Premier's special advisors, as well as other employees employed on a contract basis. This includes certain of the staff in the Communications unit, Information Technology and Inter-Provincial Support Programme (IPSP). The numbers in respect of contract employees decreases in 2006/07, due to the fact it is intended that the posts will be filled with permanent staff. It is envisaged that the Premier's special advisors will be the only contract employees.

Numbers in respect of part-time employees are made up of interns, as well as the Racing and Betting Board Committee members. No changes are expected in these numbers from the 2005/06 financial year onwards.

## 7.2 Training

Table 1.24 below reflects departmental spending on training per programme. It provides for actual and estimated expenditure on training for the period 2002/03 to 2005/06, and budgeted expenditure for the period 2006/07 to 2008/09.

The increase from 2005/06 onwards is in line with the capacitation drive undertaken by the Office of the Premier. Furthermore, it is deemed necessary to develop and re-skill staff in line with the revised strategies of the department, where appropriate.

Table 1.24: Expenditure on training

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
1: Administration	121	178	397	299	273	621	527	547	590
2: Public Service Transformation	86	175	9	253	321	323	313	333	361
3: MPD, Strategic Planning, Monitoring and Evaluation	78	102	126	20	20	27	23	24	26
4: Special Programmes	45	59	6	179	188	199	277	282	306
<b>Total</b>	<b>330</b>	<b>514</b>	<b>538</b>	<b>751</b>	<b>802</b>	<b>1,170</b>	<b>1,140</b>	<b>1,186</b>	<b>1,283</b>

### 7.3 Reconciliation of structural changes

Table 1.25 indicates structural changes between programmes in the department. As discussed previously, the programme structure of the vote was amended to take into account the realignment of the department.

**Table 1.25: Reconciliation of structural changes to Vote 1: Office of the Premier**

2005/06 structure		2006/07 structure	
Programme	Sub-programme	Programme	Sub-programme
1. Administration	Personal Office of the Premier Finance and Administration KZN Peace & Good Governance Initiative Grant-in-Aid Departmental Transport	1. Administration	Personal Office of the Premier DG Support Services Communication Finance and Corporate Services KZN Peace & Good Governance Initiative Inter & Intra Govt Relations
2. Public Service Transformation	State Law Advisory Services Human Resource Management Service Delivery Improvement Provincial Information Technology Services	2. Public Service Transformation	State Law Advisory Services Human Resource Management Service Delivery Improvement
3. Strategic Planning & Policy Coordination	Strategic Planning & Macro Policy Development Monitoring and Evaluation Science and Technology	3. Macro Policy Development, Strategic Planning, Monitoring and Evaluation	Macro Policy Development & Strategic Planning Monitoring and Evaluation HIV and AIDS Integration
4. Provincial Coordination and Support	Priority Programmes Institutional Provincial Support Human Rights	4. Special Programmes	Priority Programmes Provincial IT, Science & Technology Human Rights

## ANNEXURE TO VOTE 1 – OFFICE OF THE PREMIER

Table 1.A: Details of departmental receipts

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Tax receipts</b>	<b>95,336</b>	<b>143,393</b>	<b>157,532</b>	<b>152,726</b>	<b>152,726</b>	<b>204,854</b>	<b>195,955</b>	<b>205,752</b>	<b>220,154</b>
Casino taxes	71,782	117,475	128,530	122,131	122,131	174,265	163,665	171,848	183,877
Motor vehicle licenses									
Horseracing	23,554	25,918	29,002	30,595	30,595	30,589	32,290	33,904	36,277
Other taxes									
<b>Non-tax receipts</b>	<b>669</b>	<b>106</b>	<b>751</b>	<b>75</b>	<b>75</b>	<b>706</b>	<b>589</b>	<b>618</b>	<b>661</b>
Sale of goods & services other than capital assets	669	106	863	75	75	706	589	618	661
Sales of goods & services produced by depts.	669	106	863	75	75	706	589	618	661
Sales by market establishments									
Administrative fees									
Other sales	669	106	863	75	75	706	589	618	661
Of which									
Bookmakers Licences	-	-	117	-	-	51	1	1	1
Housing rent recoveries	669	106	130	75	75	124	116	122	128
Serv Rend: Commission Insurance	-	-	215	-	-	52	55	57	60
Sales: Dept Publications	-	-	401	-	-	479	417	438	472
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
Fines, penalties and forfeits									
Interest, dividends and rent on land	-	-	(112)	-	-	-	-	-	-
Interest	-	-	(112)	-	-	-	-	-	-
Dividends									
Rent on land									
<b>Transfers received from:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
<b>Sales of capital assets</b>	<b>-</b>	<b>-</b>	<b>16,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land and subsoil assets									
Other capital assets	-	-	16,000	-	-	-	-	-	-
<b>Financial transactions</b>	<b>-</b>	<b>-</b>	<b>(668)</b>	<b>-</b>	<b>-</b>	<b>80</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>96,005</b>	<b>143,499</b>	<b>173,615</b>	<b>152,801</b>	<b>152,801</b>	<b>205,640</b>	<b>196,544</b>	<b>206,370</b>	<b>220,815</b>

Table 1.B: Details of payments and estimates by economic classification

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>99,482</b>	<b>120,700</b>	<b>143,234</b>	<b>172,971</b>	<b>215,596</b>	<b>215,182</b>	<b>258,041</b>	<b>278,206</b>	<b>303,616</b>
Compensation of employees	40,674	47,542	58,425	82,377	74,989	74,931	94,435	101,701	109,360
Salaries and wages	34,181	40,346	49,661	72,225	67,378	67,306	85,595	92,590	99,793
Social contributions	6,493	7,196	8,764	10,152	7,611	7,625	8,840	9,111	9,567
Goods and services	58,808	73,135	84,437	90,594	140,607	139,317	163,606	176,505	194,256
<i>of which</i>									
Mnt & Rep: Dwellings	-	-	-	27,000	50,000	50,000	46,500	48,825	52,369
Ext Comp Ser: Spec Comp Serv	4,230	4,245	3,466	7,834	6,843	8,665	9,186	9,062	9,696
Consultants and Advisors	2,378	4,102	4,496	4,541	5,737	5,788	5,517	4,707	5,036
Other	52,200	64,788	76,475	51,219	78,027	74,864	102,403	113,911	127,155
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	23	372	-	-	934	-	-	-
Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>24,943</b>	<b>21,703</b>	<b>17,614</b>	<b>41,911</b>	<b>33,216</b>	<b>33,268</b>	<b>32,090</b>	<b>40,469</b>	<b>43,041</b>
Local government	1,049	1,183	970	928	1,633	1,634	1,174	1,183	1,266
Municipalities	1,049	1,183	970	928	1,633	1,634	1,174	1,183	1,266
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	23,119	19,726	15,552	39,770	16,770	16,770	29,828	38,159	40,568
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	23,119	19,726	15,552	39,770	16,770	16,770	29,828	38,159	40,568
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	1	-	-	-
Non-profit institutions	655	695	1,012	1,213	14,713	14,688	1,088	1,127	1,207
Households	120	99	80	-	100	175	-	-	-
Social benefits	-	-	-	-	-	-	-	-	-
Other transfers to households	120	99	80	-	100	175	-	-	-
<b>Payments for capital assets</b>	<b>4,919</b>	<b>4,443</b>	<b>3,688</b>	<b>3,294</b>	<b>7,484</b>	<b>7,668</b>	<b>4,609</b>	<b>4,924</b>	<b>4,913</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	4,796	4,372	3,672	3,134	7,324	7,508	4,389	4,693	4,666
Transport equipment	1,371	920	596	879	600	600	1,130	1,180	1,263
Other machinery and equipment	3,425	3,452	3,076	2,255	6,724	6,908	3,259	3,513	3,403
Cultivated assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	123	71	16	160	160	160	220	231	247
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>129,344</b>	<b>146,846</b>	<b>164,536</b>	<b>218,176</b>	<b>256,296</b>	<b>256,118</b>	<b>294,740</b>	<b>323,599</b>	<b>351,570</b>

Table 1.C: Details of payments and estimates by economic classification - Programme 1: Administration

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>30,693</b>	<b>41,466</b>	<b>66,795</b>	<b>59,574</b>	<b>85,434</b>	<b>83,214</b>	<b>64,879</b>	<b>69,600</b>	<b>75,482</b>
Compensation of employees	19,808	23,421	29,357	37,248	34,966	35,478	41,074	43,232	45,365
Salaries and wages	16,309	19,502	24,515	31,968	30,770	31,221	36,324	38,367	40,256
Social contributions	3,499	3,919	4,842	5,280	4,196	4,257	4,750	4,865	5,109
Goods and services	10,885	18,045	37,438	22,326	50,468	47,736	23,805	26,368	30,117
<i>of which</i>									
Mnt & Rep: Dwellings									
Ext Comp Ser: Spec Comp Serv	10	16	34	20	45	43	22	34	36
Consultants and Advisors	325	541	1,123	670	1,514	1,432	690	729	780
Other	10,550	17,488	36,281	21,636	48,909	46,261	23,093	25,605	29,301
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>	<b>400</b>	<b>596</b>	<b>42</b>	<b>591</b>	<b>14,843</b>	<b>14,918</b>	<b>587</b>	<b>589</b>	<b>630</b>
Local government	81	568	25	55	719	719	26	-	-
Municipalities	81	568	25	55	719	719	26	-	-
Municipal agencies and funds									
Departmental agencies and accounts	319	-	-	536	536	554	561	589	630
Social security funds									
Entities receiving funds	319	-	-	536	536	554	561	589	630
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations	-	-	-	-	-	1	-	-	-
Non-profit institutions	-	-	-	-	13,500	13,500	-	-	-
Households	-	28	17	-	88	144	-	-	-
Social benefits									
Other transfers to households	-	28	17	-	88	144	-	-	-
<b>Payments for capital assets</b>	<b>1,583</b>	<b>1,720</b>	<b>764</b>	<b>1,390</b>	<b>1,815</b>	<b>1,835</b>	<b>1,556</b>	<b>1,502</b>	<b>1,608</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	1,583	1,720	764	1,390	1,815	1,835	1,556	1,502	1,608
Transport equipment	1,371	920	596	600	600	600	1,130	1,180	1,263
Other machinery and equipment	212	800	168	790	1,215	1,235	426	322	345
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total</b>	<b>32,676</b>	<b>43,782</b>	<b>67,601</b>	<b>61,555</b>	<b>102,092</b>	<b>99,967</b>	<b>67,022</b>	<b>71,691</b>	<b>77,720</b>

Table 1.D: Details of payments and estimates by economic classification - Programme 2: Public Service Transformation

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>16,006</b>	<b>24,858</b>	<b>27,326</b>	<b>33,018</b>	<b>33,486</b>	<b>32,744</b>	<b>40,664</b>	<b>45,907</b>	<b>53,242</b>
Compensation of employees	10,887	14,758	16,904	23,084	21,360	21,113	29,062	31,826	35,169
Salaries and wages	9,276	12,715	14,532	20,491	19,438	19,213	26,755	29,443	32,667
Social contributions	1,611	2,043	2,372	2,593	1,922	1,900	2,307	2,383	2,502
Goods and services	5,119	10,100	10,422	9,934	12,126	11,631	11,602	14,081	18,073
<i>of which</i>									
Mnt & Rep: Dwellings									
Ext Comp Ser: Spec Comp Serv									
Consultants and Advisors	1,075	2,121	2,189	2,086	2,546	2,443	3,272	2,170	2,321
Other	4,044	7,979	8,233	7,848	9,580	9,188	8,330	11,911	15,752
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>	<b>219</b>	<b>1,109</b>	<b>449</b>	<b>435</b>	<b>461</b>	<b>444</b>	<b>151</b>	<b>185</b>	<b>198</b>
Local government	85	379	49	35	61	62	18	-	-
Municipalities	85	379	49	35	61	62	18	-	-
Municipal agencies and funds									
Departmental agencies and accounts	134	659	352	400	400	382	133	185	198
Social security funds									
Entities receiving funds	134	659	352	400	400	382	133	185	198
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	-	71	48	-	-	-	-	-	-
Social benefits									
Other transfers to households	-	71	48	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>402</b>	<b>519</b>	<b>8</b>	<b>115</b>	<b>85</b>	<b>65</b>	<b>575</b>	<b>816</b>	<b>517</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	402	519	8	115	85	65	575	816	517
Transport equipment									
Other machinery and equipment	402	519	8	115	85	65	575	816	517
Cultivated assets									
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets									
<b>Total</b>	<b>16,627</b>	<b>26,486</b>	<b>27,783</b>	<b>33,568</b>	<b>34,032</b>	<b>33,253</b>	<b>41,390</b>	<b>46,908</b>	<b>53,957</b>

Table 1.E: Details of payments and estimates by economic classification - Programme 3: MPD, Strategic Planning, Monitoring and Eval.

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>3,232</b>	<b>6,202</b>	<b>5,243</b>	<b>6,732</b>	<b>6,270</b>	<b>6,062</b>	<b>6,940</b>	<b>7,291</b>	<b>7,681</b>
Compensation of employees	2,625	3,506	2,979	5,452	4,591	4,496	5,725	6,016	6,317
Salaries and wages	2,251	3,041	2,521	4,887	4,224	4,136	5,257	5,528	5,805
Social contributions	374	465	458	565	367	360	468	488	512
Goods and services	607	2,696	2,264	1,280	1,679	1,566	1,215	1,275	1,364
<i>of which</i>									
Mnt & Rep: Dwellings									
Ext Comp Ser: Spec Comp Serv									
Consultants and Advisors	134	594	498	282	369	345	265	277	296
Other	473	2,102	1,766	998	1,310	1,221	950	998	1,068
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>	<b>10</b>	<b>94</b>	<b>8</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>4</b>	<b>-</b>	<b>-</b>
Local government	10	94	8	8	10	10	4	-	-
Municipalities	10	94	8	8	10	10	4	-	-
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	-	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households									
<b>Payments for capital assets</b>	<b>-</b>	<b>180</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	-	180	-	-	-	-	-	-	-
Transport equipment									
Other machinery and equipment	-	180	-	-	-	-	-	-	-
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Total</b>	<b>3,242</b>	<b>6,476</b>	<b>5,251</b>	<b>6,740</b>	<b>6,280</b>	<b>6,072</b>	<b>6,944</b>	<b>7,291</b>	<b>7,681</b>

Table 1.F: Details of payments and estimates by economic classification - Programme 4: Special Programmes

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>Current payments</b>	<b>49,551</b>	<b>48,151</b>	<b>43,498</b>	<b>73,647</b>	<b>90,406</b>	<b>92,228</b>	<b>145,558</b>	<b>155,408</b>	<b>167,211</b>
Compensation of employees	7,354	5,857	9,185	16,593	14,072	13,844	18,574	20,627	22,509
Salaries and wages	6,345	5,088	8,093	14,879	12,946	12,736	17,259	19,252	21,065
Social contributions	1,009	769	1,092	1,714	1,126	1,108	1,315	1,375	1,444
Goods and services	42,197	42,294	34,313	57,054	76,334	78,384	126,984	134,781	144,702
<i>of which</i>									
Mnt & Rep: Dwellings	-	-	-	27,000	50,000	50,000	46,500	48,825	52,369
Ext Comp Ser: Spec Comp Serv	4,220	4,229	3,432	7,814	6,798	8,622	9,164	9,028	9,660
Consultants and Advisors	844	846	686	1,503	1,308	1,568	1,290	1,531	1,639
Other	37,133	37,219	30,195	20,737	18,228	18,194	70,030	75,397	81,034
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Financial transactions in assets and liabilities									
Unauthorised expenditure									
<b>Transfers and subsidies to:</b>	<b>24,314</b>	<b>19,904</b>	<b>17,115</b>	<b>40,877</b>	<b>17,902</b>	<b>17,896</b>	<b>31,348</b>	<b>39,695</b>	<b>42,213</b>
Local government	873	142	888	830	843	843	1,126	1,183	1,266
Municipalities	873	142	888	830	843	843	1,126	1,183	1,266
Municipal agencies and funds									
Departmental agencies and accounts	22,666	19,067	15,200	38,834	15,834	15,834	29,134	37,385	39,740
Social security funds									
Entities receiving funds	22,666	19,067	15,200	38,834	15,834	15,834	29,134	37,385	39,740
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations	655	695	1,012	1,213	1,213	1,188	1,088	1,127	1,207
Non-profit institutions	120	-	15	-	12	31	-	-	-
Households									
Social benefits									
Other transfers to households	120	-	15	-	12	31	-	-	-
<b>Payments for capital assets</b>	<b>2,934</b>	<b>2,024</b>	<b>2,916</b>	<b>1,789</b>	<b>5,584</b>	<b>5,768</b>	<b>2,478</b>	<b>2,606</b>	<b>2,788</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	2,811	1,953	2,900	1,629	5,424	5,608	2,258	2,375	2,541
Transport equipment	-	-	-	279	-	-	-	-	-
Other machinery and equipment	2,811	1,953	2,900	1,350	5,424	5,608	2,258	2,375	2,541
Cultivated assets									
Software and other intangible assets	123	71	16	160	160	160	220	231	247
Land and subsoil assets									
<b>Total</b>	<b>76,799</b>	<b>70,079</b>	<b>63,529</b>	<b>116,313</b>	<b>113,892</b>	<b>115,892</b>	<b>179,384</b>	<b>197,709</b>	<b>212,212</b>

Table 1.G: Summary of transfers to municipalities

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2005/06	2006/07	2007/08
<b>A eThekweni</b>	<b>102</b>	<b>127</b>	<b>114</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>124</b>	<b>132</b>	<b>139</b>
<b>Total: Ugu Municipalities</b>	<b>160</b>	<b>192</b>	<b>110</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ211 Vulamehlo	-	-	-	-	-	-	-	-	-
B KZ212 Umdoni	-	-	-	-	-	-	-	-	-
B KZ213 Umzumbe	-	-	-	-	-	-	-	-	-
B KZ214 uMuziwabantu	-	-	-	-	-	-	-	-	-
B KZ215 Ezingolweni	-	-	-	-	-	-	-	-	-
B KZ216 Hibiscus Coast	160	192	110	55	55	55	124	132	142
C DC21 Ugu District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: uMgungundlovu Municipalities</b>	<b>141</b>	<b>186</b>	<b>119</b>	<b>250</b>	<b>953</b>	<b>988</b>	<b>221</b>	<b>170</b>	<b>183</b>
B KZ221 uMshwathi	-	-	-	-	-	-	-	-	-
B KZ222 uMngeni	50	61	55	55	55	55	62	66	71
B KZ223 Mpozana	-	20	30	30	30	30	35	38	41
B KZ224 Impendle	-	-	-	-	-	-	-	-	-
B KZ225 Msunduzi	50	61	-	55	675	675	62	66	71
B KZ226 Mkhambathini	-	-	-	-	-	-	-	-	-
B KZ227 Richmond	-	-	-	-	-	-	-	-	-
C DC22 uMgungundlovu District Municipality	41	44	34	110	193	228	62	-	-
<b>Total: Uthukela Municipalities</b>	<b>188</b>	<b>151</b>	<b>134</b>	<b>190</b>	<b>190</b>	<b>154</b>	<b>221</b>	<b>234</b>	<b>249</b>
B KZ232 Emnambithi/Ladysmith	50	61	-	55	55	55	62	66	71
B KZ233 Indaka	-	-	-	-	-	-	-	-	-
B KZ234 Urmshezi	88	90	79	80	80	44	97	102	107
B KZ235 Okhahlamba	50	-	55	55	55	55	62	66	71
B KZ236 Imbabazane	-	-	-	-	-	-	-	-	-
C DC23 Uthukela District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: Umzinyathi Municipalities</b>	<b>118</b>	<b>122</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ241 Endumeni	50	61	55	55	55	55	62	66	71
B KZ242 Nquthu	-	-	-	-	-	-	-	-	-
B KZ244 Usinga	-	-	-	-	-	-	-	-	-
B KZ245 Umvoti	68	61	55	55	55	55	62	66	71
C DC24 Umzinyathi District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: Amajuba Municipalities</b>	<b>50</b>	<b>61</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ252 Newcastle	50	61	55	55	55	55	62	66	71
B KZ253 Utrecht	-	-	-	-	-	-	-	-	-
B KZ254 Dannhauser	-	-	-	-	-	-	-	-	-
C DC25 Amajuba District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: Zululand Municipalities</b>	<b>112</b>	<b>132</b>	<b>123</b>	<b>55</b>	<b>57</b>	<b>59</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ261 eDumbe	-	-	-	-	-	-	-	-	-
B KZ262 uPhongolo	-	-	-	-	-	-	-	-	-
B KZ263 Abaqulusi	50	61	55	55	55	55	62	66	71
B KZ265 Nongoma	-	-	-	-	-	-	-	-	-
B KZ266 Ulundi	-	-	-	-	-	-	-	-	-
C DC26 Zululand District Municipality	62	71	68	-	2	4	-	-	-
<b>Total: Umkhanyakude Municipalities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
B KZ271 Umhlabyalingana	-	-	-	-	-	-	-	-	-
B KZ272 Jozini	-	-	-	-	-	-	-	-	-
B KZ273 The Big 5 False Bay	-	-	-	-	-	-	-	-	-
B KZ274 Hlabisa	-	-	-	-	-	-	-	-	-
B KZ275 Mtubatuba	-	-	-	-	-	-	-	-	-
C DC27 Umkhanyakude District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: uThungulu Municipalities</b>	<b>106</b>	<b>126</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ281 Mbonambi	-	-	-	-	-	-	-	-	-
B KZ282 uMhathuze	50	61	55	55	55	55	62	66	71
B KZ283 Ntambanana	-	-	-	-	-	-	-	-	-
B KZ284 Umlalazi	56	65	55	55	55	55	62	66	71
B KZ285 Mthonjaneni	-	-	-	-	-	-	-	-	-
B KZ286 Nkandla	-	-	-	-	-	-	-	-	-
C DC28 uThungulu District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: Ilembe Municipalities</b>	<b>50</b>	<b>61</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ291 eNdongakusuka	-	-	-	-	-	-	-	-	-
B KZ292 KwaDukuza	50	61	55	55	55	55	62	66	71
B KZ293 Ndwedwe	-	-	-	-	-	-	-	-	-
B KZ294 Maphumulo	-	-	-	-	-	-	-	-	-
C DC29 Ilembe District Municipality	-	-	-	-	-	-	-	-	-
<b>Total: Sisonke Municipalities</b>	<b>22</b>	<b>25</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>50</b>	<b>53</b>	<b>56</b>
B KZ5a1 Ingwe	-	-	-	-	-	-	-	-	-
B KZ5a2 Kwa Sani	-	-	-	-	-	-	-	-	-
B KZ5a3 Matatiele	22	25	40	40	40	40	50	53	56
B KZ5a4 Kokstad	-	-	-	-	-	-	-	-	-
B KZ5a5 Ubuhlebezwe	-	-	-	-	-	-	-	-	-
C DC43 Sisonke District Municipality	-	-	-	-	-	-	-	-	-
<b>Unallocated/unclassified</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>1,049</b>	<b>1,183</b>	<b>970</b>	<b>928</b>	<b>1,633</b>	<b>1,634</b>	<b>1,174</b>	<b>1,183</b>	<b>1,266</b>

Table 1.H: Transfers to municipalities - Regional Service Council Levy

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>A eThekweni</b>	2	5	4	8	8	8	-	-	-
<b>Total: Ugu Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ211 Vulamehlo									
B KZ212 Umdoni									
B KZ213 Umzumbe									
B KZ214 uMuziwabantu									
B KZ215 Ezingolweni									
B KZ216 Hibiscus Coast									
C DC21 Ugu District Municipality									
<b>Total: uMgungundlovu Municipalities</b>	41	44	34	110	193	228	62	-	-
B KZ221 uMshwathi									
B KZ222 uMngeni									
B KZ223 Mpofana									
B KZ224 Impendle									
B KZ225 Msunduzi									
B KZ226 Mkhambathini									
B KZ227 Richmond									
C DC22 uMgungundlovu District Municipality	41	44	34	110	193	228	62	-	-
<b>Total: Uthukela Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ232 Emnambithi/Ladysmith									
B KZ233 Indaka									
B KZ234 Umtshezi									
B KZ235 Okhahlamba									
B KZ236 Imbabazane									
C DC23 Uthukela District Municipality									
<b>Total: Umzinyathi Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ241 Endumeni									
B KZ242 Nquthu									
B KZ244 Usinga									
B KZ245 Umvoti									
C DC24 Umzinyathi District Municipality									
<b>Total: Amajuba Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ252 Newcastle									
B KZ253 Utrecht									
B KZ254 Dannhauser									
C DC25 Amajuba District Municipality									
<b>Total: Zululand Municipalities</b>	62	71	68	-	2	4	-	-	-
B KZ261 eDumbe									
B KZ262 uPhongolo									
B KZ263 Abaqulusi									
B KZ265 Nongoma									
B KZ266 Ulundi									
C DC26 Zululand District Municipality	62	71	68	-	2	4	-	-	-
<b>Total: Umkhanyakude Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ271 Umhlabuyalingana									
B KZ272 Jozini									
B KZ273 The Big 5 False Bay									
B KZ274 Hlabisa									
B KZ275 Mtubatuba									
C DC27 Umkhanyakude District Municipality									
<b>Total: uThungulu Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ281 Mbonambi									
B KZ282 uMhlathuze									
B KZ283 Ntambanana									
B KZ284 Umlalazi									
B KZ285 Mthonjaneni									
B KZ286 Nkandla									
C DC28 uThungulu District Municipality									
<b>Total: Ilembe Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ291 eNdongakusuka									
B KZ292 KwaDukuza									
B KZ293 Ndwedwe									
B KZ294 Maphumulo									
C DC29 Ilembe District Municipality									
<b>Total: Sisonke Municipalities</b>	-	-	-	-	-	-	-	-	-
B KZ5a1 Ingwe									
B KZ5a2 Kwa Sani									
B KZ5a3 Matatiele									
B KZ5a4 Kokstad									
B KZ5a5 Ubuhlebezwe									
C DC43 Sisonke District Municipality									
<b>Unallocated/unclassified</b>									
<b>Total</b>	<b>105</b>	<b>120</b>	<b>106</b>	<b>118</b>	<b>203</b>	<b>240</b>	<b>62</b>	<b>-</b>	<b>-</b>

Table 1.I: Transfers to municipalities - Subsidies to Museums

R000	Outcome			Main Budget	Adjusted Budget 2005/06	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>A eThekweni</b>	<b>100</b>	<b>122</b>	<b>110</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>124</b>	<b>132</b>	<b>139</b>
<b>Total: Ugu Municipalities</b>	<b>160</b>	<b>192</b>	<b>110</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ211 Vulamehlo									
B KZ212 Umdoni									
B KZ213 Umzumbe									
B KZ214 uMuziwabantu									
B KZ215 Ezingolweni									
B KZ216 Hibiscus Coast	160	192	110	55	55	55	124	132	142
C DC21 Ugu District Municipality									
<b>Total: uMgungundlovu Municipalities</b>	<b>100</b>	<b>142</b>	<b>85</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>159</b>	<b>170</b>	<b>183</b>
B KZ221 uMshwathi									
B KZ222 uMngeni	50	61	55	55	55	55	62	66	71
B KZ223 Mpozana	-	20	30	30	30	30	35	38	41
B KZ224 Impendle									
B KZ225 Msunduzi	50	61	-	55	55	55	62	66	71
B KZ226 Mkhambathini									
B KZ227 Richmond									
C DC22 uMgungundlovu District Municipality									
<b>Total: Uthukela Municipalities</b>	<b>188</b>	<b>151</b>	<b>134</b>	<b>190</b>	<b>190</b>	<b>154</b>	<b>221</b>	<b>234</b>	<b>249</b>
B KZ232 Emnambithi/Ladysmith	50	61	-	55	55	55	62	66	71
B KZ233 Indaka									
B KZ234 Umsheni	88	90	79	80	80	44	97	102	107
B KZ235 Okhahlamba	50	-	55	55	55	55	62	66	71
B KZ236 Imbabazane									
C DC23 Uthukela District Municipality									
<b>Total: Umzinyathi Municipalities</b>	<b>118</b>	<b>122</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ241 Endumeni	50	61	55	55	55	55	62	66	71
B KZ242 Nquthu									
B KZ244 Usinga									
B KZ245 Umvoti	68	61	55	55	55	55	62	66	71
C DC24 Umzinyathi District Municipality									
<b>Total: Amajuba Municipalities</b>	<b>50</b>	<b>61</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ252 Newcastle	50	61	55	55	55	55	62	66	71
B KZ253 Utrecht									
B KZ254 Dannhauser									
C DC25 Amajuba District Municipality									
<b>Total: Zululand Municipalities</b>	<b>50</b>	<b>61</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ261 eDumbe									
B KZ262 uPhongolo									
B KZ263 Abaqulusi	50	61	55	55	55	55	62	66	71
B KZ265 Nongoma									
B KZ266 Ulundi									
C DC26 Zululand District Municipality									
<b>Total: Umkhanyakude Municipalities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
B KZ271 Umhlabyalingana									
B KZ272 Jozini									
B KZ273 The Big 5 False Bay									
B KZ274 Hlabisa									
B KZ275 Mtubatuba									
C DC27 Umkhanyakude District Municipality									
<b>Total: uThungulu Municipalities</b>	<b>106</b>	<b>126</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>124</b>	<b>132</b>	<b>142</b>
B KZ281 Mbonambi									
B KZ282 uMhathuze	50	61	55	55	55	55	62	66	71
B KZ283 Ntambanana									
B KZ284 Umlalazi	56	65	55	55	55	55	62	66	71
B KZ285 Mthonjaneni									
B KZ286 Nkandla									
C DC28 uThungulu District Municipality									
<b>Total: Ilembe Municipalities</b>	<b>50</b>	<b>61</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>62</b>	<b>66</b>	<b>71</b>
B KZ291 eNdongakusuka									
B KZ292 KwaDukuza	50	61	55	55	55	55	62	66	71
B KZ293 Ndwedwe									
B KZ294 Maphumulo									
C DC29 Ilembe District Municipality									
<b>Total: Sisonke Municipalities</b>	<b>22</b>	<b>25</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>50</b>	<b>53</b>	<b>56</b>
B KZ5a1 Ingwe									
B KZ5a2 Kwa Sani									
B KZ5a3 Matatiele	22	25	40	40	40	40	50	53	56
B KZ5a4 Kokstad									
B KZ5a5 Ubuhlebezwe									
C DC43 Sisonke District Municipality									
<b>Unallocated/unclassified</b>									
<b>Total</b>	<b>944</b>	<b>1,063</b>	<b>864</b>	<b>810</b>	<b>810</b>	<b>774</b>	<b>1,112</b>	<b>1,183</b>	<b>1,266</b>

Table 1J: Transfers to municipalities - Municipal Rates

R000	Outcome			Main Budget	Adjusted Budget	Estimated actual	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				2006/07	2007/08	2008/09
<b>A</b>	<b>eThekweni</b>								
	<b>Total: Ugu Municipalities</b>			-	-	-	-	-	-
B	KZ211	Vulamehlo							
B	KZ212	Umdoni							
B	KZ213	Umzumbe							
B	KZ214	uMuziwabantu							
B	KZ215	Ezingolweni							
B	KZ216	Hibiscus Coast							
C	DC21	Ugu District Municipality							
	<b>Total: uMgungundlovu Municipalities</b>			-	620	620	-	-	-
B	KZ221	uMshwathi							
B	KZ222	uMngeni							
B	KZ223	Mpofana							
B	KZ224	Impendle							
B	KZ225	Msunduzi	-	-	620	620	-	-	-
B	KZ226	Mkhambathini							
B	KZ227	Richmond							
C	DC22	uMgungundlovu District Municipality							
	<b>Total: Uthukela Municipalities</b>			-	-	-	-	-	-
B	KZ232	Emnambithi/Ladysmith							
B	KZ233	Indaka							
B	KZ234	Urmtshezi							
B	KZ235	Okhahlamba							
B	KZ236	Imbabazane							
C	DC23	Uthukela District Municipality							
	<b>Total: Umzinyathi Municipalities</b>			-	-	-	-	-	-
B	KZ241	Endumeni							
B	KZ242	Nquthu							
B	KZ244	Usinga							
B	KZ245	Umvoti							
C	DC24	Umzinyathi District Municipality							
	<b>Total: Amajuba Municipalities</b>			-	-	-	-	-	-
B	KZ252	Newcastle							
B	KZ253	Utrecht							
B	KZ254	Dannhauser							
C	DC25	Amajuba District Municipality							
	<b>Total: Zululand Municipalities</b>			-	-	-	-	-	-
B	KZ261	eDumbe							
B	KZ262	uPhongolo							
B	KZ263	Abaqulusi							
B	KZ265	Nongoma							
B	KZ266	Ulundi							
C	DC26	Zululand District Municipality							
	<b>Total: Umkhanyakude Municipalities</b>			-	-	-	-	-	-
B	KZ271	Umlabuyalingana							
B	KZ272	Jozini							
B	KZ273	The Big 5 False Bay							
B	KZ274	Hlabisa							
B	KZ275	Mtubatuba							
C	DC27	Umkhanyakude District Municipality							
	<b>Total: uThungulu Municipalities</b>			-	-	-	-	-	-
B	KZ281	Mbonambi							
B	KZ282	uMhathuze							
B	KZ283	Ntambanana							
B	KZ284	Umlalazi							
B	KZ285	Mthonjaneni							
B	KZ286	Nkandla							
C	DC28	uThungulu District Municipality							
	<b>Total: Ilembe Municipalities</b>			-	-	-	-	-	-
B	KZ291	eNdongakusuka							
B	KZ292	KwaDukuza							
B	KZ293	Ndwedwe							
B	KZ294	Maphumulo							
C	DC29	Ilembe District Municipality							
	<b>Total: Sisonke Municipalities</b>			-	-	-	-	-	-
B	KZ5a1	Ingwe							
B	KZ5a2	Kwa Sani							
B	KZ5a3	Matatiele							
B	KZ5a4	Kokstad							
B	KZ5a5	Ubuhlebezwe							
C	DC43	Sisonke District Municipality							
<b>Total</b>					<b>620</b>	<b>620</b>			

Table 1.K: Financial summary for the KwaZulu-Natal Gambling Board

R 000	Outcome			Estimated outcome	Medium-term estimate		
	Audited 2002/03	Audited 2003/04	Audited 2004/05		2005/06	2006/07	2007/08
<b>Revenue</b>							
<b>Tax revenue</b>	–	–	–	–	–	–	–
<b>Non-tax revenue</b>	8,612	10,155	11,065	9,638	10,557	9,919	9,335
Sale of goods and services other than capital assets	6,429	8,521	10,633	9,445	10,514	9,877	9,290
Admin fees	6,429	8,521	10,633	9,445	10,514	9,877	9,290
Other non-tax revenue	2,183	1,634	432	193	43	42	45
<b>Transfers received</b>	8,546	6,750	5,000	5,190	11,851	19,238	20,449
<b>Total revenue</b>	17,158	16,905	16,065	14,828	22,408	29,157	29,784
<b>Expenses</b>							
<b>Current expense</b>	7,904	11,191	17,887	18,015	21,116	28,332	29,290
Compensation of employees	4,340	4,184	8,230	7,364	10,924	15,659	16,912
Goods and services	3,393	6,794	9,394	10,268	9,732	12,021	11,782
Depreciation	171	213	263	383	460	652	596
Interest, dividends and rent on land	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	176	50	119	94	138	175	193
<b>Total expenses</b>	8,080	11,241	18,006	18,109	21,254	28,507	29,483
<b>Surplus / (Deficit)</b>	9,078	5,664	(1,941)	(3,281)	1,154	650	301
Tax payment	–	–	–	–	–	–	–
Outside shareholders Interest	–	–	–	–	–	–	–
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	(1,923)	(1,386)	(94)	200	420	610	551
Adjustments for:							
Depreciation	171	214	263	383	460	652	596
Interest	(2,094)	(1,614)	(357)	(183)	(40)	(42)	(45)
Net (profit) / loss on disposal of fixed assets	–	14	–	–	–	–	–
Other	–	–	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	7,155	4,278	(2,035)	(3,081)	1,574	1,260	852
Changes in working capital	(132)	3,484	(1,878)	1,618	(937)	850	(500)
(Decrease) / increase in accounts payable	3,093	1,104	588	(797)	(500)	800	(500)
Decrease / (increase) in accounts receivable	(3,377)	2,307	(2,777)	2,354	(450)	50	–
Decrease / (increase) in inventory	–	–	–	–	–	–	–
(Decrease) / increase in provisions	152	73	311	61	13	–	–
Interest Income	2,094	1,614	357	183	40	42	45
<b>Cash flow from operating activities</b>	9,117	9,376	(3,556)	(1,280)	677	2,152	397
Transfers from government	8,546	6,750	5,000	5,190	11,851	19,238	20,449
Of which: Capital	–	–	–	–	–	–	–
: Current	8,546	6,750	5,000	5,190	11,851	19,238	20,449
<b>Cash flow from investing activities</b>	(147)	(195)	(264)	(1,210)	(1,094)	(650)	(301)
Acquisition of Assets	(147)	(195)	(264)	(1,210)	(1,094)	(650)	(301)
Other flows from Investing Activities	–	–	–	–	–	–	–
<b>Cash flow from financing activities</b>	–	(20,726)	–	–	–	–	–
<b>Net increase / (decrease) in cash and cash equivalents</b>	8,970	(11,545)	(3,820)	(2,490)	(417)	1,502	96
<b>Balance Sheet Data</b>							
Carrying Value of Assets	382	349	351	1,178	1,912	1,910	1,615
Investments	17,273	–	–	–	–	–	–
Cash and Cash Equivalents	6,100	11,830	8,008	5,518	5,001	6,503	6,599
Receivables and Prepayments	4,084	1,777	4,554	2,200	2,650	2,600	2,600
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	27,839	13,956	12,913	8,896	9,563	11,013	10,814
Capital & Reserves	21,494	6,431	4,490	1,209	2,363	3,013	3,314
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	6,104	7,209	7,797	7,000	6,500	7,300	6,800
Provisions	241	316	626	687	700	700	700
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	27,839	13,956	12,913	8,896	9,563	11,013	10,814
Contingent Liabilities	–	–	–	–	–	–	–

Table 1.L: Financial summary for Amafa aKwaZulu-Natali

R 000	Outcome			Estimates outcome 2005/06	Medium-term estimates		
	Audited 2002/03	Audited 2003/04	Audited 2004/05		2006/07	2007/08	2008/09
<b>Revenue</b>							
<b>Tax revenue</b>	–	–	–	–	–	–	–
<b>Non-tax revenue</b>	2,615	1,835	1,320	1,100	2,750	2,820	2,920
Sale of goods and services other than capital assets	35	40	–	–	–	–	–
Non-market est. sales	35	40	–	–	–	–	–
Other non-tax revenue	2,580	1,795	1,320	1,100	2,750	2,820	2,920
<b>Transfers received</b>	7,623	10,000	10,200	60,666	63,783	66,972	71,660
<b>Total revenue</b>	10,238	11,835	11,520	61,766	66,533	69,792	74,580
<b>Expenses</b>							
<b>Current expense</b>	10,281	11,842	11,552	61,435	66,033	69,290	74,084
Compensation of employees	5,700	5,756	6,786	7,873	11,946	13,294	14,599
Goods and services	3,345	4,842	3,677	3,430	5,037	5,338	6,058
Depreciation	1,236	1,244	1,089	50,132	49,050	50,658	53,427
Interest, dividends and rent on land	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
<b>Transfers and subsidies</b>	–	–	–	331	500	502	496
<b>Total expenses</b>	10,281	11,842	11,552	61,766	66,533	69,792	74,580
<b>Surplus / (Deficit)</b>	(43)	(7)	(32)	–	–	–	–
Tax payment	–	–	–	–	–	–	–
Outside shareholders Interest	–	–	–	–	–	–	–
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	1,201	1,204	1,092	132	49,050	50,658	53,427
Adjustments for:							
Depreciation	1,236	1,244	1,144	–	49,050	50,658	53,427
Net (profit) / loss on disposal of fixed assets	(35)	(40)	(52)	–	–	–	–
Other	–	–	–	132	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	1,158	1,197	1,060	132	49,050	50,658	53,427
Changes in working capital	400	(2,001)	1,072	–	–	–	–
(Decrease) / increase in accounts payable	(781)	(534)	(1,430)	–	–	–	–
Decrease / (increase) in accounts receivable	(96)	(2,533)	2,544	–	–	–	–
Decrease / (increase) in inventory	–	–	(42)	–	–	–	–
(Decrease) / increase in provisions	1,277	1,066	–	–	–	–	–
<b>Cash flow from operating activities</b>	1,558	(804)	2,132	132	49,050	50,658	53,427
Transfers from government	8,712	10,461	10,200	10,666	17,283	18,147	19,291
Of which: Capital	1,090	461	–	–	–	–	–
: Current	7,622	10,000	10,200	10,666	17,283	18,147	19,291
<b>Cash flow from investing activities</b>	(1,085)	(1,077)	(996)	–	(47,629)	(51,208)	(54,938)
Acquisition of Assets	(1,145)	(1,124)	(1,075)	–	(47,629)	(51,208)	(54,938)
Other flows from Investing Activities	60	47	79	–	–	–	–
<b>Cash flow from financing activities</b>	–	–	–	–	–	–	–
<b>Net increase / (decrease) in cash and cash equivalents</b>	473	(1,881)	1,136	132	1,421	(550)	(1,511)
<b>Balance Sheet Data</b>							
<b>Carrying Value of Assets</b>	13,022	12,896	12,801	64,043	60,543	62,868	66,412
<b>Investments</b>	–	–	–	–	–	–	–
<b>Cash and Cash Equivalents</b>	8,966	7,084	8,218	4,688	–	–	–
<b>Receivables and Prepayments</b>	196	2,724	180	–	–	–	–
<b>Inventory</b>	378	382	425	–	–	–	–
<b>TOTAL ASSETS</b>	22,562	23,086	21,624	68,731	60,543	62,868	66,412
<b>Capital &amp; Reserves</b>	14,082	14,075	14,043	14,043	14,043	14,043	14,043
<b>Borrowings</b>	–	–	–	–	–	–	–
<b>Post Retirement Benefits</b>	–	–	–	–	–	–	–
<b>Trade and Other Payables</b>	1,319	1,275	741	–	–	–	–
<b>Provisions</b>	7,401	7,737	6,840	54,688	46,500	48,825	52,369
<b>Managed Funds</b>	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	22,802	23,087	21,624	68,731	60,543	62,868	66,412
<b>Contingent Liabilities</b>	–	–	–	–	–	–	–

\* The transfers received from 2005/06 onwards include other transfers in addition to the departmental transfers